

# INNER SOUTH CANBERRA COMMUNITY COUNCIL

## 2011 - 2015 STRATEGIC PLAN

### incorporating the 2015 Action Plan

#### Vision

The Inner South Canberra Community is healthy, happy, sustainable, responsible and inclusive.

#### Mission

To protect and enhance the amenity and environmental well-being of Inner South Canberra residents and the broader community.

#### Introduction

This draft Inner South Canberra Community Council (ISCCC) Strategic Plan outlines how we hope to achieve our vision and mission for the Inner South. It will create a focus for consultation with Inner South Canberra residents and other stakeholders, and will form the basis for interaction with the ACT and Commonwealth Governments on issues affecting the amenity of the Inner South.

In implementing this strategic plan, the ISCCC will focus its energies on matters of common interest to Inner South Canberra as a whole. In doing so it will complement the work of, and work closely with, Inner South suburban residents' associations that will continue to have primary carriage of local issues.

In referring to concepts such as the amenity of the Inner South, the ISCCC recognises that this will include impacts by, and on, others who work, travel through and enjoy leisure activities in the Inner South. The intention is to seek the best outcome for the Inner South and the broader community.

#### Background

The strategic plan is a first step in responding to the following resolution of the inaugural ISCCC meeting on 7 July 2010:

- *That, given the strong support of the wider ACT community for the 'Bush Capital' concept which includes the idea of including generous 'open space' in our inner and outer suburbs, this first meeting of the ISCCC calls upon the ACT Government, to develop, in partnership with Inner South residents, a new Strategic Plan for the area known as Inner South Canberra (including Symonston), which would cover any issue which has the potential to impact on the Inner South (such as population, traffic, public transport, urban consolidation, heritage, ACT and Commonwealth Government planning and development, lease change, public and recreational space, education, health, retail and general facilities for the very young through to the elderly).*

**INNER SOUTH CANBERRA COMMUNITY COUNCIL**  
**2011 - 2015 STRATEGIC PLAN**  
**incorporating the 2014 Action Plan**

## **Stakeholders**

Key stakeholders include:

- Inner South Canberra residents
- Inner South Canberra businesses
- Inner South Canberra community organisations
- Those who work and enjoy leisure activities in the Inner South
- The ACT Government
- The Commonwealth Government
- The wider community

## **Historical context**

This strategic plan recognises the important history and heritage values of Inner South Canberra. The Ngunnawal are the Indigenous people of Canberra and its first inhabitants. Early European pastoral settlement is also part of the Inner South heritage. In 1913, the announcement of Canberra as Australia's national capital was made at what is now known as Capital Hill. The Inner South continues to play a vital role at the heart of the nation's capital

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

*Desired outcome: Inner South Canberra residents are happy with the amenity and community well-being of the Inner South*

*Strategy 1.1. Promote Inner South issues to government in collaboration with residents' groups.*

Actions	Responsibility and timeframe	Performance Measures	Comments
1. Prepare 2015 Action Plan based on 2011 – 15 Strategic Plan.  2. Prepare 2015 -20 Strategic Plan.  3. Respond to Government calls for comment on key strategic documents 4. Liaise with other Community Councils and residents' groups on matters of common interest, and collaborate where appropriate 5. Advocate to Government Ministers, Members of the Legislative Assembly (MLAs) and Members of Federal Parliament (MPs) on Inner South issues	1. ISCCC Committee. Ratification at March Committee Meeting. Report achievements at 2015 AGM.  2. Commence June / July for presentation to 2015 AGM.  Actions 3, 4 and 5 – Committee, ongoing	1. Action Plan is ratified on time and implemented. Report is presented to 2015 AGM.  2. Strategic Plan is endorsed by Committee before the 2015 AGM.  3. Timely ISCCC responses and advocacy 4. Continuing participation in CCC through advocacy of ISC interests  5. Continuing support for ISCCC amongst members, Legislative Assembly and Government	

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 1.2. Build community and other stakeholder participation in planning and other relevant issues through communication and engagement, and improvements in participation processes, including access to justice through ACAT.**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Prepare and implement the ISCCC Communications Plan.</p> <p>2. Through member organisations, promote communication and cooperation between residents (e.g. newsletter, website, billboards, site tours)</p> <p>3. Facilitate and foster establishment of groups in unrepresented Inner South areas. Maintain dialogue with residents interested in forming such groups. Record attendance at meetings discussing non-represented Inner South areas issues.</p> <p>4. Through the CCC seek Legislative Assembly / ACT Government support for a fully resourced planning advocacy agency under the auspices of the Combined Community Councils.</p>	<p>1. Chair. Draft Communications Plan to be considered at February or March Committee meeting.</p> <p>2. Committee, working with suburban groups, ongoing.</p> <p>3. Committee. Timing as appropriate.</p> <p>4. Chair.</p>	<p>1. tbd through Communications Plan</p> <p>2. Member groups demonstrate communication with residents through various media.</p> <p>3. ISCCC fosters establishment of new Residents Groups.</p> <p>4. ISCCC continues to actively pursue this proposal through the CCC.</p>	

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 2. Promote Quality Planning and Development.**

**Note: the context of this strategy is to have appropriate regard to existing policies etc such as the National Capital Plan, the Territory Plan, the Garden City Principles, the Griffin legacy, Neighbourhood Plans and precinct codes.**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Advocate legislation that promotes quality development and protects the unique characteristics of the Inner South, including by:</p> <p>1.1. Identify and co-ordinate Residents Groups' issues that have wider implications and require co-ordinated approach to government. Advocate recommendations with CCC, Government and other relevant bodies. Focus on emerging planning issues.</p> <p>1.2. Prosecute ISCCC position on full development of Precinct Codes including reference to resourcing promises made by Greens.</p> <p>1.3. Follow up resulting actions from the Government's response to the Legislative Assembly's committee's review of DV306.</p>	<p>Committee. As appropriate</p> <p>1.1 Committee. As required</p> <p>1.2 tbd</p> <p>1.3 tbd</p>	<p>1 ISCCC responds to problematic legislation, including processes and administrative actions.</p> <p>1.1 As appropriate. Quality and timely submissions.</p> <p>1.2 Precinct Codes developed in consultation with community for Inner South that can only be changed with a Draft Variation to the Territory Plan.</p> <p>1.3 ISCCC considers and responds to the LA Committee report.</p>	<p>Including consideration of Statement of Planning Intent.</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 2. Promote Quality Planning and Development (continued)**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1.4. Advocate to the ACT Government a requirement for the full Development Approval process to apply to demolition of existing dwellings and erection of new dwellings, and also additions and alterations to an existing dwelling, in RZ1 and RZ2 zones in inner south Canberra until a full public review of the role and operation of building certifiers has been completed.</p> <p>2. Advocate to Government Ministers, MLAs and MPs on Inner South planning and development issues with priorities in 2015 including improvement to definition of plot ratios</p>	<p>1.4 tbd</p> <p>2. GNCA. Commenced discussions with ESDD). Ongoing.</p>	<p>1.4 ISCCC continues to seek Government acceptance of ISCCC proposals</p> <p>2. ISCCC continues to seek acceptance of ISCCC proposals.</p>	<p>1.5 This arose from the Yarralumla duplex issue where there is no requirement for a DA for 'knock down and re-build'. The ACT Auditor General reported on 'undue influence of building certifiers' but did not address this matter. Pursue 'no exemptions', rules with no criteria. AF to circulate short paper on current process of demolition.</p> <p>2. To avoid loophole of filling entire site with pools, verandahs etc). Include specifications on permeable areas, deep rooted tree requirements</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 2. Promote Quality Planning and Development (continued)**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>3. Keep a watching brief to ensure variations to the Territory Plan by the ACT Government are correctly treated, especially with respect to technical amendments.</p> <p>4. Asbestos removal</p>	<p>3. ISCCC Committee members. As required.</p> <p>4. tbd</p>	<p>3a. Submissions lodged are well founded, and reflect community input.</p> <p>3b. Priority issues are communicated to relevant politicians.</p> <p>3c. Appropriate improvements made to the planning process.</p> <p>4. ISCCC takes appropriate actions (meetings, advocacy etc) to assist residents and advise government.</p>	<p>4. Focus on planning aspects.</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 3. Safeguard the heritage of the Inner South.**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. With regard to the Inner South Canberra Heritage Register:</p> <p>1.1. Lobby for Heritage Register requirements to be applied.</p> <p>1.2. Advocate for timely consideration of Inner South heritage applications.</p> <p>2. Identify elements related to heritage for inclusion in suburb precinct codes and as a basis for discussion with the ACT Government.</p> <p>3. Promote community awareness of heritage values and issues in the Inner South.</p> <p>4. Promote Heritage listing of Canberra.</p>	<p>1. ISCCC Committee, ongoing.</p> <p>2. Reconsider in 2016 - 2020 strategic Plan</p> <p>3. Reconsider in 2016 - 2020 strategic Plan</p> <p>4. Chair, by September 2015</p>	<p>1. Timely and effective ISCCC submissions and advocacy.</p> <p>2. N/a</p> <p>3. Reconsider in 2016 -2020 strategic Plan</p> <p>4. Appropriate submission made to ACT and Federal Governments</p>	<p>4. KBRG is developing a model with a view to adoption by other Residents Groups.</p> <p>4. YRA is cooperating with the National Trust on a walking tour, during April's Heritage Festival, of the Staffordshire kiln at the Brickworks on the occasion of the centenary since completion of its construction</p>



**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 4. Protect Urban Open Space**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Identify elements related to urban open space for inclusion in suburb precinct codes and as a basis for discussion with the ACT Government.</p> <p>2. Complete audit of current open space, lost open space and threatened areas of open space.</p> <p>3. Determine ISCCC objectives on open space.</p> <p>4. Promote ISCCC position on urban open space issues, including protection of access, interface with urban development, urban forest, waterways, community gardens and biodiversity issues. Request CCC to take lead role.</p> <p>5. Respond to recommendations and implementation actions from the National Capital Open Space System (NCOSS) review.</p>	<p>1. As per Action3.</p> <p>2. D Denham and J Edquist to coordinate. All Committee Residents Groups members to contribute. By 31 July 2015.</p> <p>3. ISCCC Committee as required. ISCCC Chair to promote to CCC.</p> <p>4. ISCCC Committee as required</p> <p>5. S Ross to monitor</p>	<p>1. Combined with Action 3.</p> <p>2. ISCCC Committee has determined means to progress advocacy of preferred open space policies.</p> <p>3. ISCCC agrees on objectives.</p> <p>4. Submissions are made as required.</p> <p>5. Relevant elements of the NCOSS Review Report are responded to when implementation actions occur.</p>	<p>1, 2 Residents Groups and CCC are preparing a schedule of current and 'lost' open space for monitoring and possible development of a position on what constitutes an appropriate level or ratio of urban open space. Likely to continue into 2015.</p> <p>5. NCOSS report recommendations primarily address actions to be taken by the NCA. The ISCCC intends to respond as these matters are developed and community input is sought. The NCA has advised that further information on action on these recommendations will be available in 2015.</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

***Strategy 5. Support environmental, economic and social resilience and sustainability in Inner South Canberra.***

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Monitor major new developments in Inner South, including East Lake, Yarralumla and Deakin infill and Canberra Brickworks to ensure they meet relevant standards in climate change, resilience and sustainability (especially energy, water use and transport efficiency). Use such projects as models for future developments.</p> <p>2. In collaboration with other community councils and residents' associations invite experts and government officers to speak on relevant topics, often rotating meetings in collaboration with local residents' groups.</p> <p>3. Monitor, and comment where necessary on, government policies and actions with respect to achieving this Strategy.</p> <p>4. Engage with SES etc on dealing with potential emergencies</p>	<p>1. As required, ongoing.</p> <p>2. ISCCC forums. Timing tbd</p> <p>3. ISCCC Committee, as required, ongoing.</p>	<p>1. ISCCC has contributed to planning on sustainable urban development.</p> <p>2. Discussions held with relevant experts including invitations to address ISCCC/ local public meetings etc</p> <p>3. Comments are rigorous and timely.</p> <p>4. SES is invited to contribute to understanding and community actions to mitigate potential emergencies</p>	<p>2. Follow up on Barbara Norman's (ACT Climate Council) intent to audit Territory Plan for compliance with ACT Strategies.</p> <p>3. M Fatseas has developed a template.</p> <p>4. Oaks Estate is working on a resilience strategy which could be a pilot. KBRG also developing a 'community package'</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 6. Promote the development of high quality transport networks.**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<ol style="list-style-type: none"> <li>1. Identify elements related to high quality transport networks for inclusion in suburb precinct codes and as a basis for discussion with the ACT Government.</li> <li>2. Update and promote the ISCCC Transport Strategy and include cross border issues at Oakes Estate.</li> <li>3. Monitor parking especially in Kingston and Barton.</li> <li>4. Engage with ACT Government on future development of light rail in the Inner South</li> </ol>	<ol style="list-style-type: none"> <li>1. ISCCC Committee, ongoing.</li> <li>2. Tbd, ongoing</li> <li>3. Lead group – KBRG as required</li> <li>4. Tbd. As and when ACT Government issues advice on Inner South light rail proposal.</li> </ol>	<ol style="list-style-type: none"> <li>1. tbd.</li> <li>2. Tbd</li> <li>3. tbd.</li> <li>4. Advocacy made in a timely and professional manner.</li> </ol>	

**INNER SOUTH CANBERRA COMMUNITY COUNCIL**  
**2011 - 2015 STRATEGIC PLAN**  
**2015 Draft Action Plan**

**Strategy 7. Promote provision of appropriate infrastructure and support services, including:**

- **Local suburban shopping centres**
- **Education and sporting facilities**
- **Community facilities and concessional leases**
- **Community services.**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Review existing infrastructure and ACT Government's Infrastructure Plans, to identify gaps and requirements.</p> <p>2. Identify elements related to infrastructure and support services for inclusion in suburb precinct codes and as a basis for discussion with the ACT Government.</p> <p>3. Advocate to ACT / Commonwealth Governments on identified needs, including protection of existing assets.</p> <p>4. Respond to ACT / Commonwealth Governments policy and discussion papers as required.</p> <p>5. Contribute to, and support, the Combined Community Council policy development for improved concessional leases policy. Raise these issues with government.</p> <p>6. Advocate for consultation on any changes to community facilities.</p>	<p>1. tbd</p> <p>2. tbd</p> <p>3. Responsibilities and timeframes to be identified, as required.</p> <p>4. Responsibilities and timeframes to be identified, as required.</p> <p>5. GNCA to lead. Ongoing</p> <p>6. tbd</p>	<p>1. Research and gap analysis completed</p> <p>2. Priorities and strategy developed and agreed by ISCCC.</p> <p>3. ISCCC provides timely input and advocacy.</p> <p>4. Timely input to policy and discussion papers by ISCCC and policies influenced.</p> <p>5. Tbd</p> <p>6. tbd</p>	<p>1. Transport matters taken up through Strategy 6. Concessional leases addressed with Chief Minister etc and will continue, other matters taken up through specific issues such as Yarralumla and Deakin infill and by Residents Groups as appropriate. More comprehensive strategy at the Inner South level scheduled for 2015.</p>

**INNER SOUTH CANBERRA COMMUNITY COUNCIL  
2011 - 2015 STRATEGIC PLAN  
2015 Draft Action Plan**

**Strategy 8. Build evidence base for ISCCC policy and advocacy by analysing demographic data to understand trends and implications.**

- **Ageing population**
- **Social Infrastructure**
- **Indigenous matters**
- **Appropriate mix of housing**

<b>Actions</b>	<b>Responsibility and timeframe</b>	<b>Performance Measures</b>	<b>Comments</b>
<p>1. Compile relevant data (Census, ACT Government etc) and identify implications.</p> <p>2. Facilitate community access to the data, analysis and implications (e.g. website, Council Forums).</p> <p>3. Explore access to sources of indigenous interests.</p>	<p>1., 2. and 3. S Ross and other Committee members, ongoing</p>	<p>1. Relevant, timely and accurate information is readily available, and is used. ISCCC advocacy is evidence based.</p>	<p>1. Statistics have been prepared for specific and general purposes from ABS and ACT sources. Some have been placed on the ISCCC website. More statistical material to be provided on an ongoing basis.</p>